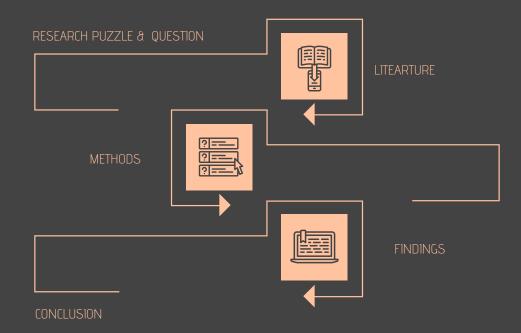
**'I NEVER MADE AN ISSUE ABOUT MY KIDS': HOW PROFESSIONAL MOTHERS NAVIGATE BIAS AT WORK** 

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#### ROADMAP



#### **RESEARCH PUZZLE**



# HOW DO PROFESSIONAL MOTHERS NAVIGATE BIAS?

What strategies do professional mothers use at work and at home to navigate the bias they face?



#### **LITERATURE REVIEW**



#### **TOKEN THEORY**

Heightened Visibility Performance Pressure Negative Evaluation Bias



#### **MOTHERHOOD PENALTIES**

Ideal Worker & Good Parent Intensive Mothering



#### **STEREOTYPES**

Historical Employment Intersectionality

#### A MULTIMETHOD APPROACH



SURVEY

Online survey Sent through Utah Bar N = 2,304



#### INTERVIEWS

In depth, semi-structured Snowball/Targeted sampling N = 47



PERCEPTIONS OF BIAS WORK STRATEGIES FAMILY STRATEGIES COSTS AND TRADEOFFS

# PERCEPTIONS OF BIAS

"I had my first annual review when I was 6 months pregnant, and I'd never had an annual review even though I'd been there for three years. My performance was that I wasn't committed.

And so even though the year before the head partner had complimented my work, another partner said they were always talking about my work at the partner meetings, [they] asked me to staff their cases, [in her] first performance review... they were questioning my commitment."







"My 4th son was born 4 weeks early. I delivered him on Saturday and had a trial on Monday and on Wednesday. I could' ve asked for continuance. But people are not caring – they say they are, but they are really not. My kid was in the NICU and I didn't want to deal with it. I took some painkillers and got through it. The judge would have given me a continuance. But sometimes it's not even worth asking for it. I didn't want to have to deal with moving it, everybody complaining about it, blaming me."







" My husband is great. We have traded needs... When I started working full time, he quit and worked part time. He's gone back and forth making sacrifices too. But he's made a lot of sacrifices in pulling back from his career because one of us always worked part-time. We had kids that needed taking care of. We shifted back and forth, took on more home duties. I never got anything but support from him. But he's unusual."

—**ZOE** 



#### **COSTS & TRADEOFFS IN EVERY ASPECT**





"I got to the point where I was [bearing the brunt of the work] so much, I put my personal health at risk. I got so exhausted, my organs started shutting down. I had a fever for 3 months. My doctor told me to take time off, 2 weeks, and I was like what? I can't do that. [My colleagues] weren't super appreciative of that, didn't fully understand how much I was balancing between being a mom, a wife, an attorney and running management aspects of the firm without getting compensated."



## **IN SUMMARY**

What to remember:

- Women are aware of the bias they face
- They employ strategies at work and at home to sustain careers
- They experience costs and tradeoffs from these strategies



## CONCLUSION

Two pathways:

- Overwork  $\rightarrow$  prestige, stress, negative health outcomes
- Downgrade  $\rightarrow$  flexibility, lower pay, prestige, opportunity
- Neither is optimal
- All professionals need flexibility



#### **OUR TEAM**

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## **THANKS!**

Does anyone have any questions?

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